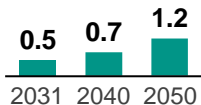


Hydrogen Clusters in the UAE

Six (6) clusters emerge as prospective priority clusters, each serving a unique regional role.

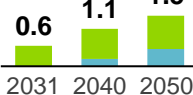
Cluster 1:

Ruwais Cluster

Location	Ruwais Industrial City								
Emirate	Abu Dhabi								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.5</td><td>0.7</td><td>1.2</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.5	0.7	1.2
Year	2031	2040	2050						
Demand (MT)	0.5	0.7	1.2						
Potential Cluster Offtakers	<ul style="list-style-type: none">• ADNOC• Fertil								
Sector Mix (%)	~100% industry								

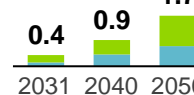
Cluster 2:

Abu Dhabi Cluster

Abu Dhabi Cluster									
Location	Abu Dhabi City								
Emirate	Abu Dhabi								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.6</td><td>1.1</td><td>1.5</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.6	1.1	1.5
Year	2031	2040	2050						
Demand (MT)	0.6	1.1	1.5						
Potential Cluster Offtakers	<ul style="list-style-type: none">• Emirates Steel• Etihad / AD Airports• AD Ports								
Sector Mix (%)	~65% industry ~35% transport								

Cluster 3:

KEZAD Cluster

Location	KEZAD								
Emirate	Abu Dhabi								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.4</td><td>0.9</td><td>1.7</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.4	0.9	1.7
Year	2031	2040	2050						
Demand (MT)	0.4	0.9	1.7						
Potential Cluster Offtakers	<ul style="list-style-type: none">• EGA• AD Ports								
Sector Mix (%)	~60% industry ~40% transport								



Cluster 4:

Jebel Ali Cluster

Jebel Ali Cluster									
Location	Jebel Ali								
Emirate	Dubai								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.5</td><td>1.5</td><td>2.9</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.5	1.5	2.9
Year	2031	2040	2050						
Demand (MT)	0.5	1.5	2.9						
Potential Cluster Offtakers	<ul style="list-style-type: none">• DP World• EGA• Dubai Airports• ENOC								
Sector Mix (%)	~25% industry ~75% transport								

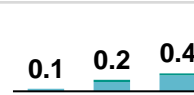
Cluster 5:

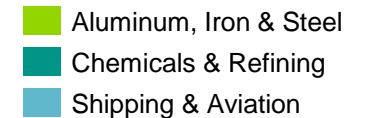
Dubai-Sharjah Cluster

Dubai-Sharjah Cluster									
Location	North Dubai & Sharjah								
Emirate	Dubai, Sharjah								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.1</td><td>0.3</td><td>1.0</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.1	0.3	1.0
Year	2031	2040	2050						
Demand (MT)	0.1	0.3	1.0						
Potential Cluster Offtakers	<ul style="list-style-type: none">• Dubai Airports• Emirates• Sharjah Airport• DP World								
Sector Mix (%)	~100% transport								

Cluster 6:

East Coast Cluster

East Coast Cluster									
Location	Khor Fakkan & Fujairah								
Emirate	Sharjah, Fujairah								
Demand (MT)	 <table><tr><th>Year</th><th>2031</th><th>2040</th><th>2050</th></tr><tr><td>Demand (MT)</td><td>0.1</td><td>0.2</td><td>0.4</td></tr></table>	Year	2031	2040	2050	Demand (MT)	0.1	0.2	0.4
Year	2031	2040	2050						
Demand (MT)	0.1	0.2	0.4						
Potential Cluster Offtakers	<ul style="list-style-type: none">• AD Ports (Fujairah)• VTTI								
Sector Mix (%)	~10% industry ~90% transport								



Hydrogen Clusters in the UAE

Three (3) clusters develop in **Abu Dhabi**, primarily driven by demand from **industry**, and another three (3) clusters in **Dubai** and the **Northern Emirates**, largely driven by the **transport** sector.

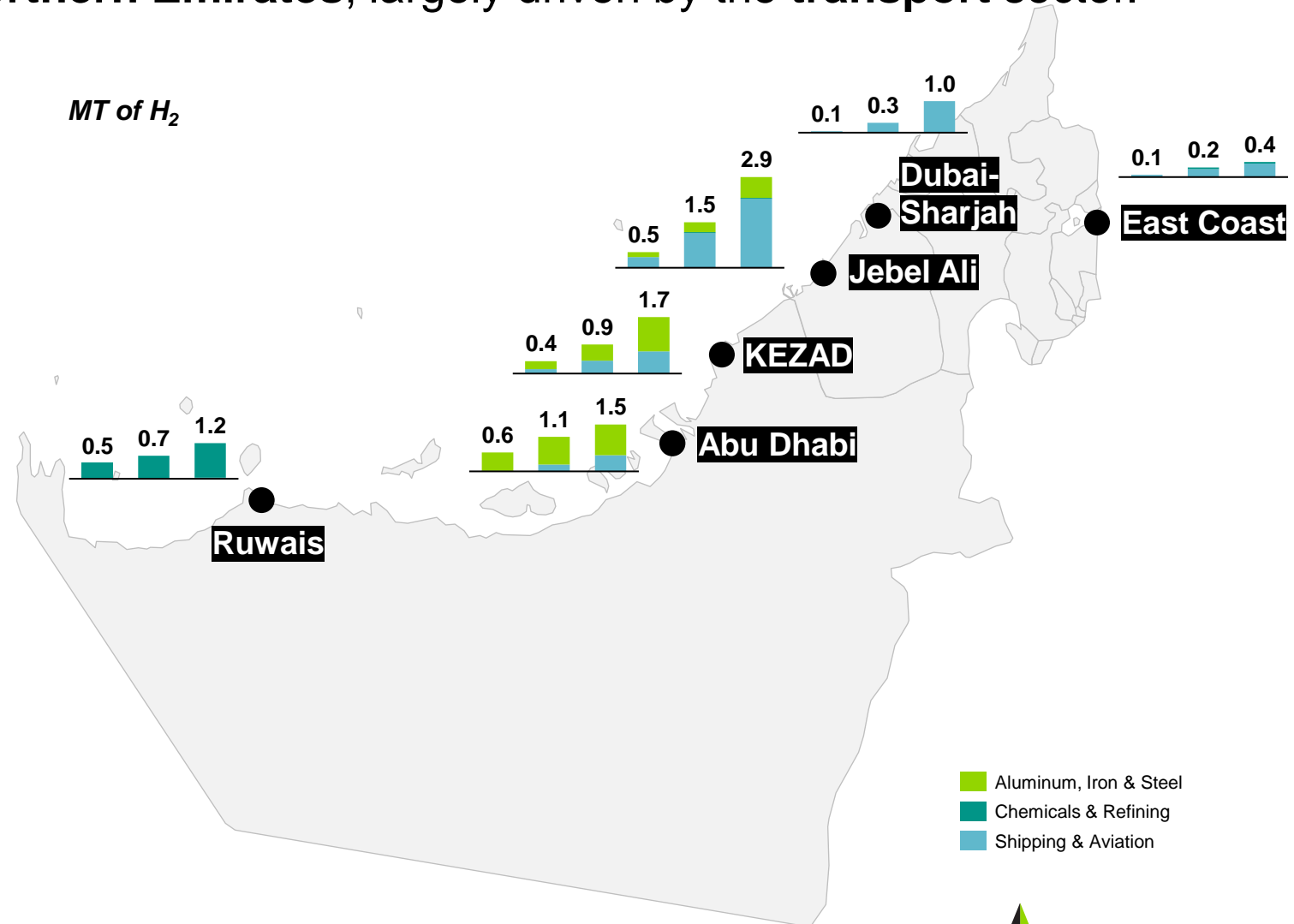
Major Cluster Highlights

Ruwais: Almost exclusively an **industrial cluster**, composed of demand from **ADNOC's Ruwais refinery** – the UAE's largest oil refinery – and **Fertil's petrochemical complex**.

Abu Dhabi: Composed of demand from **Emirates Steel's Mussafah operations**, Abu Dhabi's **AUH Airport** – Etihad Airways' main hub – and the **Zayed and Mussafah Ports**.

KEZAD: Composed of **EGA's Al Taweelah facility**, the largest aluminium production facility in the Middle East, and the **Khalifa Port**, the UAE's second largest port.

Jebel Ali: The **UAE's largest cluster** and composed of **DP World's Jebel Ali Port** (the Middle East's largest port), **EGA's Jebel Ali operations**, **Dubai's DWC Airport**, and **ENOC's oil refinery**.

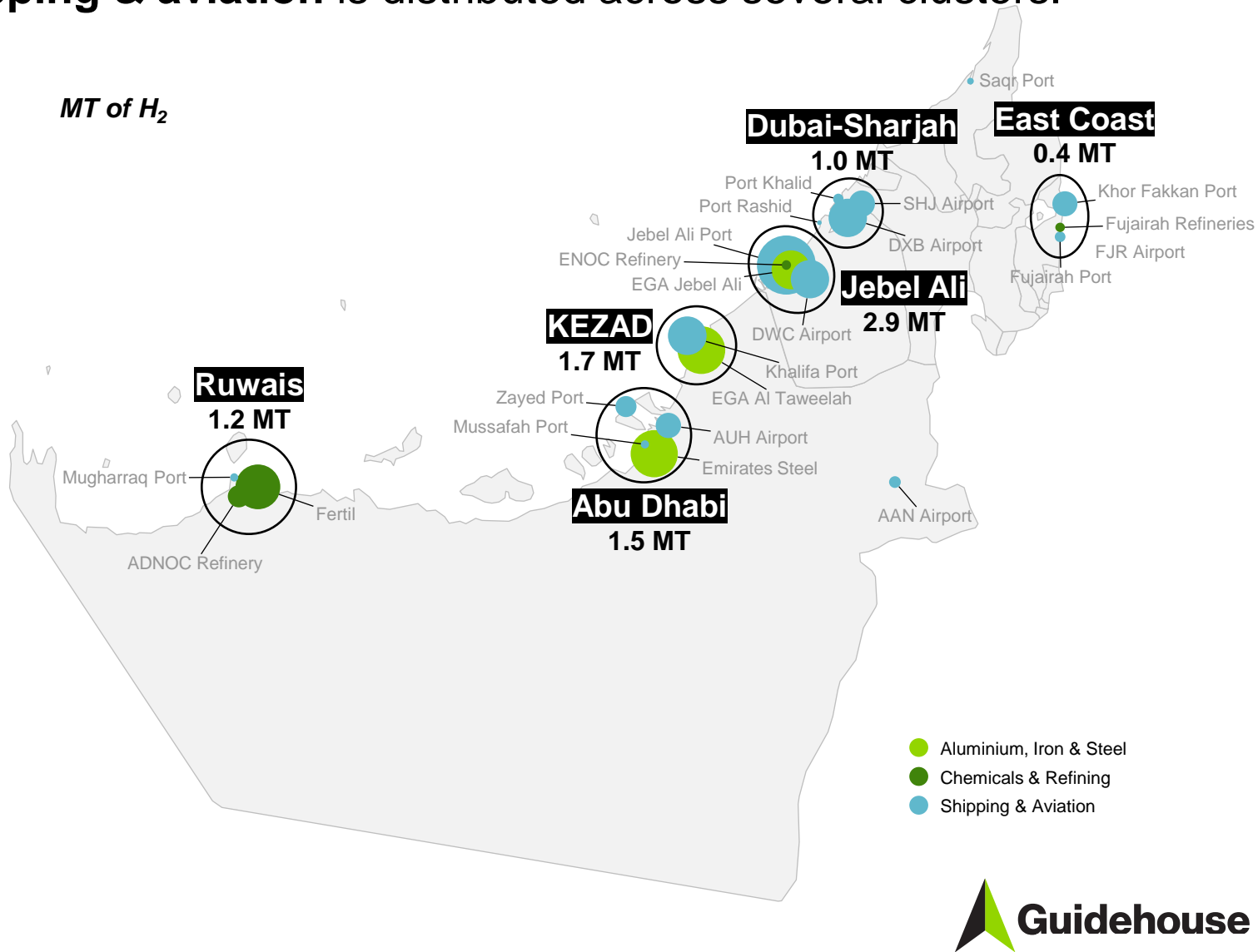
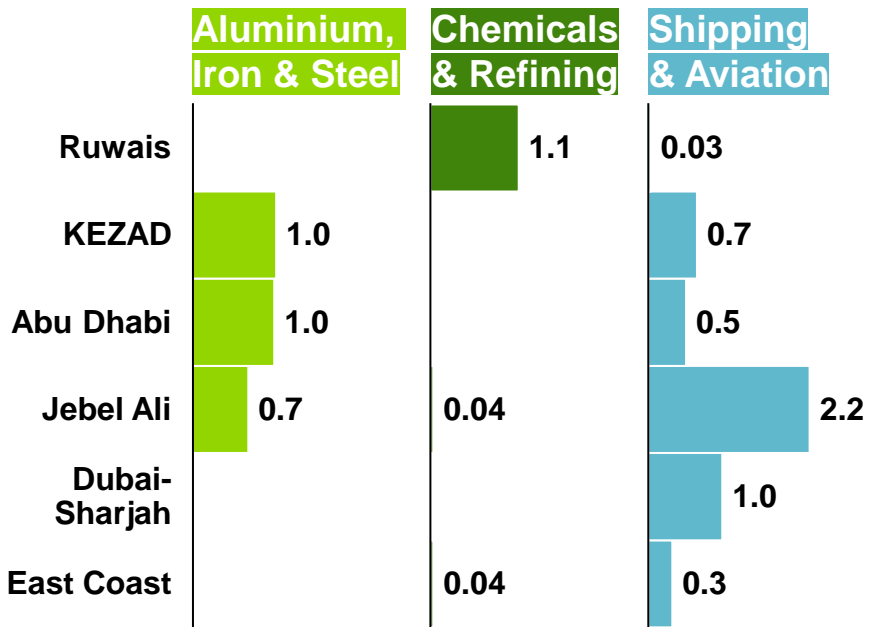


Hydrogen Demand by Cluster in 2050

Hydrogen demand from **chemicals & refining** is largely concentrated in Ruwais, whereas demand from **aluminium, iron & steel** and **shipping & aviation** is distributed across several clusters.

Sector Highlights

- Demand from **aluminium, iron & steel** is well distributed across **KEZAD, Abu Dhabi** and **Jebel Ali**, while demand from **chemicals & refining** is almost exclusively concentrated in **Ruwais**.
- Demand from **shipping & aviation** is distributed across most clusters.



Major Cluster Considerations

Cluster development is **highly complex** and faces a **range of challenges**, including stakeholder coordination, high upfront costs and infrastructure availability.

European Experience

Experience from **early cluster-development activities** across Europe shows that cluster projects face a range of challenges, including:

- 1 **Offtaker coordination** on future hydrogen needs and ramp-up timelines.
- 2 **Inconsistent decarbonization timelines** across offtakers.
- 3 **Commercial risks** due to policy, regulatory, and market uncertainties.
- 4 **Early hydrogen production costs** due to high CAPEX and OPEX; and
- 5 **Availability of transmission and storage infrastructure**, whether new or repurposed.



UAE Next Steps

Near-Term Objective: The UAE's most immediate next-step and objective will be the **identification and selection** of its near-term **priority clusters**.

Enabling Activities: Several activities can support the identification and selection of priority clusters, including:

- 1 **Bottom-up hydrogen demand assessment.**
- 2 **High-level technical assessment** of hydrogen supply routes and related transmission and storage options.
- 3 **Economic analysis** of hydrogen supply routes.
- 4 **Engagement with market players** across the entire value chain (e.g., supply, transport, demand); and
- 5 **Demand offtaker coordination.**

